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18 September 1973

## MEMORANDUM FOR THE RECORD

SUBJECT: Meeting with A/DDS&amp;T

1. On 17 September, I met with Dr. Donald Steininger at my request to discuss his comments on the restructuring of the current Midcareer Course as relayed to me from the Midcareer Staff.

2. Dr. Steininger stated that he felt that the new format which follows a sequence, on an inter-Directorate basis, of collection--processing--production weakens somewhat the impact of the presentations to the Midcareerists by the DDS&T offices. This he felt is especially true because the S&T Directorate engages in each of these activities and thus the S&T presentations are not grouped in a continuous block.

3. I explained to Dr. Steininger that these modifications to the Midcareer Course curriculum are intended to be responsive to the Director's guidance of regarding CIA as "one Agency" and of presenting intelligence as an integral whole. He said he understood. We both agreed that it would be useful to reflect upon the evaluations by those attending the Midcareer Course.

4. Dr. Steininger then suggested that we look into the possibility of using, in connection with one or several of the DDS&T presentations, a basic handout to be read in advance of a presentation followed by a speaker in a somewhat informal setting. I responded that we would be delighted to pursue this approach as it represents another format than

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the standard lecture/discussion. He suggested that Les Dirks and ODE pioneer this approach. He will have Les call me and we will pick it up from there. He mentioned OEL and the new OWI as other choices or at least they be scheduled closely to ODE.

5. I told Dr. Steininger that we are most receptive to any comments which he or other senior DDS&T officers may have about the Midcareer Course or any of the other courses which OTR conducts. I thanked him for the extremely strong support given training by Mr. Duckett and himself and the Directorate generally both in providing able speakers and in enrolling competent officers in our different courses. The meeting closed on this amicable note.

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Chief, Intelligence Institute